Annual Report and list of Members





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About the Federation of Bakers



Who we are

The Federation of Bakers represents the interests of the UK's largest baking companies who manufacture sliced and wrapped bread, bakery snacks and other bread products. It is a £3.8 billion industry at retail sales value, employing around 75,000 people, supplying over 80% of the nation's bread.

The Federation has nine member companies running 34 bakeries in the United Kingdom. The Federation also has 24 associate members, all suppliers to the bakery sector.

The Federation represents the interests of its members to make a real difference to their bottom lines.

We represent these interests by:

- Building the profile of the Federation as a dynamic forward thinking, professional and excellent organisation
- Generically promoting members' products through creative PR, using the positive and very powerful nutritional benefits of the nation's staple food
- A sophisticated issues management programme to promote desired change, to defend against the undesired and to position the Federation correctly in respect of all issues with which it is faced.

It is a £3.8 billion industry at retail sales value, employing around 75,000 people, supplying over 80% of the nation's bread.

Core values

The Federation of Bakers believes that it should seek to exceed its stakeholders' expectations of the organisation.

We will do this by:

- Pursuing best practice in everything we do
- Taking the lead in all issues relating to the bread industry
- Being a repository of knowledge about and for the bread industry
- Developing our people to their full potential

What we do and how we do it will accord to our core values of:

- Excellence
- Professionalism
- Partnership



About the Federation of Bakers

In addition, an often overlooked but very important function provided by trade associations is the ability to provide a neutral environment for industry representatives to get together to discuss the issues facing the industry.

We have a number of committees that meet regularly to consider all manner of current topics and provide a forum for developing a consensus of opinion to demonstrate a forward thinking and progressive industry to the outside world. These include the Health and Safety Committee, the Corporate Social Responsibility Working Group, the Sustainability Working Group, and our Technical Panel as well as regular meetings of the Federation's Council.

Further Information

For further information on the Federation of Bakers and our members please contact:

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Email: info@fob.uk.com
Web: www.fob.uk.com
Twitter: @UKBakers

Facebook: http://www.facebook.com/pages/The-Federation

-of-Bakers/269967529747410

YouTube: http://www.youtube.com/user/bakersfederation

Chairman's Foreword





Welcome to the Federation of Bakers Annual Report and List of Members 2019. I am delighted to introduce this report and highlight some of the activities and achievements over the last 12 months

The Federation has continued to work ceaselessly on the complex and diverse issues that affect the baking industry, liaising with government and regulatory

bodies including Public Health England (PHE), Department of Health and Social Care (DHSC), Department for Environment, Food and Rural Affairs (Defra), WRAP and the Health & Safety Executive (HSE).

Alongside issues such as the reduction of sugar in morning goods, the regulation of acrylamide in food, food waste reduction, government consultations on a possible plastics packaging tax, fast-moving issues thrown up by Brexit have also had an impact on the industry. The Federation continues to closely watch and assess both the challenges and opportunities ahead, sharing all relevant information and practical recommendations with our members. The Federation has seen continued innovation in the bread and morning goods category, as members respond with product development to meet consumer needs and aspirations. The Federation has seen an acceleration in health and wellbeing as a reason for consumer choice, with a demand for more natural products. The looming economic and political issues have proved to be the biggest challenges over the last 12 months, but consumer trends continue to trump everything. With health remaining a key long trend, communicating benefits, responding to concerns and embracing positive "natural" health will be important for future growth.

While we note the latest news of the collapse of the proposed Sainsbury's merger with Asda, this is unlikely to ease pressure in the very competitive retail market our bakers are operating in.

Five new Associate Members joined the Federation in 2018/19 - American Pan UK, The Ice Co, AIB International UK, FlexLink Systems and United Bakery Equipment and I would like to extend my personal welcome to these organisations.

The Federation held its Annual Conference at One Great George Street, London, on 23rd May 2018. I would like to take this opportunity to thank the organisers as well as the attendees for making it such a successful and worthwhile event. A conference will not take place in 2019, however, I encourage all members

It is a £3 billion industry at retail sales value, employing over 20,000 people, supplying over 80% of the nation's bread.



Chairman's Foreword

to give consideration to attending the AIBI Congress in Manchester from 30th May to 2nd June which will consider 'The Bakery of the Future'.

The Federation has also gone through a review of its constitution and rules during this past year which concluded with the transition of the organisation to form a new private company, Federation of Bakers Limited, limited by guarantee without a share capital. This change will enable the Federation to continue its work on behalf of its members representing, promoting and defending our industry with the added security for members that this new company structure brings. I would like to extend my thanks to the Federation staff – Gordon Polson and Amy Yeates – for their continued hard work on behalf of members over the past 12 months.

Finally, I would also like on behalf of the Federation to pay tribute to Niall Irwin who very sadly died in December of last year following a long illness. A highly respected business man, Niall was technical director of Irwin's Bakery and together with his brother Brian had successfully continued to grow the business that was founded by their grandparents. In addition to his achievements within the family business, Niall played a key role in ensuring that the Northern Ireland manufacturing sector was valued and supported. Our sincere condolences to Niall's wife, sons and family and to all his many friends and colleagues. He will be much missed.

Mike Roberts

Chairman





Introduction

The last 12 months have been dominated by regulatory issues and ever-evolving developments on Brexit and we await to see what the effects will be in 2019 but I have highlighted some of the key issues for the industry that have emerged over the last year.

An announcement is expected from PHE in late Spring 2019 on the progress towards the 5% ambition in the first year of the sugar reduction programme. The Federation continues to work closely with PHE to ensure it recognises the challenges of reducing sugar in the already acknowledged low sugar morning goods product category.

The Federation has continued to examine acrylamide regulation amid the expectation that companies will be required to demonstrate what they are doing to mitigate this naturally occurring chemical substance in their products. The Federation will continue to collect data on members' products to use appropriately but largely to be able to defend the industry's position on the mitigation of acrylamide. With Food Standards Agency (FSA) guidance expected to be published soon, we continue to keep a close watching brief on developments.

The Federation also continues to closely monitor the fast-moving developments and emerging challenges and opportunities of Brexit for the industry. We work with the Food & Drink Federation (FDF) on many issues related to Brexit and will be keeping members up to date as always on the fast-changing situation.

Reducing our collective use and reliance on plastic is a subject we continue to monitor closely. The Federation is looking at ways to improve existing provisions for recycling bread wrapper through major supermarket sites as we, as an industry, strive to meet the expectations of both regulators and consumers.

Similarly food waste remains a major issue and we work closely with WRAP, keeping abreast of developments and the latest regulations and reports on the subject, and feeding back to our members. WRAP have produced guidance on reducing waste in bread and bakery products which will be published shortly. including a Food Waste Reduction Roadmap and Toolkit to help businesses take targeted action as well as measure and report consistently against Courtauld 2025 targets.

Between
2015 & 2017,
Federation
members
have
collectivly
reduced the
sugar in their
branded
morning
goods
products
by 12.6%



The Federation is continually developing its work on Health and Safety, in particular, we are revising the Blue Book which is the Guidance on Dust Control and Health Surveillance in Bakeries and the consequential revision of the Breathe Easy Training Package.

Industry Issues:

Food Waste

The Federation has a good working relationship with WRAP, collaborating with the organisation as an engagement partner under the Courtauld Commitment 2025 voluntary agreement to reduce food waste associated with bakery items, both in the supply chain and in homes. The bakery industry has over many years taken steps to reduce its carbon footprint and has seen a 30% reduction in household bakery waste in recent years.

The Federation has been working with WRAP, the FSA and Defra to put food waste prevention at the heart of new product development in bakery goods, through changes to packs, labels and retail as well as the products themselves.

Brexit

The Federation has been closely monitoring the Brexit negotiations during the course of the past year through its membership of the FDF EU Exit Roundtable and more recently with Defra, DHSC and DExEU representatives in their efforts to mitigate the impacts of a no deal scenario with regards to import/export, labelling and supply of essential ingredients.

At the time of writing the Government's agreement to an extension to Article 50 with the EU until the end of October effectively means that 31st October is the only date a no deal exit could be enforced thus avoiding any immediate risk of leaving with no deal. However, Defra continue to advise businesses to prepare for Exit, including a no deal exit, as these negotiations continue and FOB will continue to monitor developments. Although it is not possible for bakeries to stockpile on a large scale the bakery sector, like many of the other sectors of the UK food manufacturing industry, has been taking precautionary steps to ensure we have reliable stocks of ingredients including minor essential ingredients that could have an impact on production in the event of leaving the EU without a deal.



Technical and Regulatory:

Sugar Reduction in Morning Goods

PHE has been unable to issue any statement on progress towards the 5% ambition in the first year of the sugar reduction programme due to the lack of available data. However, an announcement on the 2nd year of sugar reduction targets is expected from the PHE imminently. Meanwhile, the Federation will continue to collect its own data on an annual basis.

Research already conducted by the Federation shows that between 2015 and 2017 its members have collectively reduced the sugar in their branded morning goods products by 12.6% based on actual sales volumes. The Federation is committed to PHE's overall goal of reducing sugar in key foods and understands the need to contribute to combatting obesity but some of our members have concerns about the challenges of reducing sugar in an already low sugar category. The Federation works closely with PHE to achieve the reduction of sugar in morning goods overall by ensuring it recognises that this is a very diverse and extensive category - one product or business does not paint a true picture of the diverse nature of the morning goods category.

Calorie Reduction

PHE has published, as part of their ambition to reduce obesity in children, a series of draft proposals for calorie reduction in a range of products including bread with additions. These draft proposals had been met with significant rejection as they were in many cases simply unachievable targets. The FOB has, along with FDF, lobbied extensively with PHE to have the categories re-assessed and a further announcement on this was expected in due course.

Restrictions on Promotions

DHSC launched a consultation on restricting promotions on a range of high fat salt and sugar foods (HFSS) including some morning goods which the FOB would be responding to ensure members' products were not included in these restrictions should the expected changes to the existing Nutrient Profiling Model include more members' products in the target category.

Salt

FOB members have worked hard over many years to reduce salt in their products and our members have successfully implemented reductions to meet the 2017 targets set by PHE. The current Salt levels have been reduced by 27% since formal targets were introduced in 2005



level in Federation members' products is 0.38g sodium per 100g bread (0.9g salt). An announcement on the Government's latest salt reduction ambition is awaited and the Federation continues to collect annual data from members which we share with PHE. Industry data shows that levels have been reduced by 27% since formal targets were introduced in 2005. However, we have made clear that there remain significant technical barriers to reducing salt further as it is an essential ingredient in bread.

Acrylamide

The EU acrylamide mitigation regulation has been introduced across many food groups, including bread, and will therefore be something that all bakeries across Europe need to be aware of and adhere to. With the likelihood that individual companies will be required to demonstrate what they are doing to mitigate this naturally occurring chemical substance in their products, the Federation will continue to collect further data from members over the next 12 months as well as monitoring developments in Europe.

Plastic/sustainable packaging

Defra has published a raft of new consultations on a range of environmental issues, including proposals to implement a plastics tax on any plastic food wrappers that do not contain 30% recycled materials which would come into force in 2026.

The Federation has been looking at ways to improve existing provisions for recycling bread wrappers through major supermarket sites to ensure we are meeting the expectations of both regulators and consumers. We will be closely monitoring the consultations and circulating to our members.

Food Waste

The Federation of Bakers has been working with WRAP to encourage consumers to reduce bread waste as part of their wider Love Food Hate Waste initiative. WRAP have produced a new consumer guidance booklet on storage of bread and bakery products and the FOB factsheet on Keeping Bread Fresh has been revised.

Folic Acid Consultation

The Federation of Bakers welcomed the government's announcement in October 2018 that it will consult on the mandatory fortification of flour with folic acid in a bid to tackle foetal abnormalities. Members have made it clear they are generally supportive but feel it is primarily a public health issue. They have



also expressed concerns relating to costs, public acceptability and supply chain issues.

The Federation is committed to responding positively to the call for a discussion on folic acid fortification but feels that any decision made should be a medical one, and not one made by the industry alone. A consultation with DHSC and Defra is expected in late Spring 2019 and the Federation will be monitoring developments closely.

Allergen Labelling Consultation

The Federation of Bakers welcomed a new Defra and FSA joint consultation which would carry out a wide-reaching review of food allergen labelling laws in the UK following several tragic high-profile incidents last year which have highlighted the importance of allergen labelling. FOB has supported the FDF's response to this consultation.

FOB Factsheets and Guidance Documents

The Federation continues to review and update its wide range of industry factsheets, guidance and briefing papers as part of a rolling programme to ensure its advice to members and the public remains up to date. Over the past 12 months over 20 factsheets and guidance documents have been carefully reviewed and updated and a new addition Bread: Farm to Fork has been added to our comprehensive range of consumer factsheets.

We have also completed a review of our factsheet on the UK Bakery Market with the help of colleagues at Kantar Worldpanel and an arrangement is in place to produce 6 monthly updates for members in January and July each year. Some of this data has been reproduced in the industry statistics section of this report and we would like to thank Fraser McKevitt and Flora Zwolinski at Kantar Worldpanel for their help in reviewing and updating this data.

Public Relations Activity

The decision was taken not to mount a public relations campaign last year, in order to allow the Federation to strategically assess future communications programmes. The Federation's press office activity continues to be managed by Ceres PR and, as always, any negative media coverage in relation to bread is challenged by correspondence and getting in touch with the relevant journalists.



Health & Safety

The Federation's Health & Safety Committee (FHSC) has a very well-established relationship with the HSE, including regular meetings between the two and exchanges of information.

As part of the Federation's continuing work on Health and Safety, we are revising the Guidance on Dust Control and Health Surveillance in Bakeries – known as the 'Blue Book'. This is expected to be completed by mid-2019 and the committee will then start work on updating the Breathe Easy Training Package, which will be relaunched towards the end of the year.

AIBI and Europe

The Federation of Bakers continues to be an active member of the Association Internationale de la Boulangerie Industrielle (AIBI) which is the European association for industrial bakers. The Federation's representatives on AIBI are the FOB Chief Executive Gordon Polson and Joseph Street. Mr Street is currently coming towards the end of his two-year term as President of the AIBI which will conclude at the Congress in Manchester on 30 May – 2 June 2019.

The main activities of the AIBI are managing regulatory issues and working with the European Commission. Gordon Polson also participates on the AIBI Technical Committee which meets twice a year to discuss a raft of technical and regulatory issues affecting the plant bakery industry in Europe. Main topics over the past 12 months include acrylamide regulation and mitigation measures, food enzyme safety and the definition and promotion on whole grain at national and EU level.







The NIBC is the representative body of the plant bakeries in Northern Ireland. They are Allied Bakeries Ireland, Irwins Bakery and Hovis Bakeries Ireland. We work actively with the Northern Ireland Food and Drink Association (NIFDA), with 2 members sitting on the Board of NIFDA as Chairman; Brian Irwin and Treasurer; Peter Henry.

Brexit continues to be a major issue for the NIBC and the rest of the NIFDA membership.

Following on from our Technical Papers on Customs and SPS Single Market Controls much lobbying has been done with local and Westminster politicians and Civil Service Departments. This focussed on the impact of a No-Deal Brexit which would affect Northern Ireland more heavily than any other part of the UK. NIBC members export between 12 to 25% of their output to the EU (Ireland). Punitive tariff rates of 16p or 12 -20% on bread and other baked goods would present an insurmountable tariff wall. Imports of Baked Goods from EU on the other hand would, in a No-Deal Brexit world face no tariffs or checks.

Outward Processing Relief would potentially be available to Ireland based bakers on their imports of UK milled flour which is obviously a further concern to the NIBC.

Lobbying and representation continues at many levels.

Specialist training opportunities via Invest NI in conjunction with the College of Agriculture, Food and Rural Enterprise (CAFRE) and Camden BRI were availed of.

National Bread Week in September, an all Ireland initiative involving all bakery organisations was supported to promote the beneficial nutritional aspects of bread. Much positive PR and social media activity and content was generated successfully. A positive conversation on all aspects of bread was spread through the media. Retailer support in places was very good.

Our charity work continued through the Irish Bakers Benevolent Society (IBBS) with 16 cases assisted. Successful fundraising was achieved via two very successful golf days and a well supported Gala Ball.

On a sadder note the NIBC lost its longest standing member Niall Irwin who passed away after illness in December. He served with distinction as a past Chairman of NIBC and President of IAMB. Niall's experience, determination and hard work will be greatly missed by all in the Industry in Ireland. His technical knowledge was invaluable in meetings, no less his sense of fun which enlivened our debates.



Industry Statistics

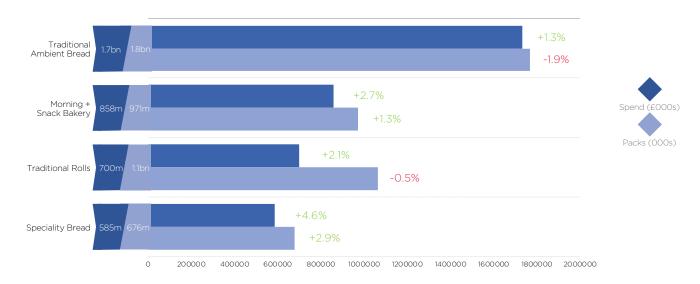
Federation Members - Bakery Market Overview

The Bread and Morning Goods market is worth £3.88bn and grows at +2.2%. However, it is experiencing small volume declines due to individual shoppers buying less often and in smaller quantities. Growth is instead driven through higher prices due to a shift towards the more premium tiers and more expensive sectors, with the higher priced 'Free From' also driving growth. As a highly traded commodity, inflation in wheat due to economic uncertainties and a poor harvest has also contributed to the price increase.



Source: Kantar Worldpanel, Total Bread and Morning Goods, 52 w/e 30^{th} December 2018

Growth is present across all the sectors, however, the largest sector, Traditional Ambient Bread grows the slowest due to volume declines of nearly -2%. Consumers are switching away from the Traditional Bread, towards more varied bakery in Speciality bread. Currently the smallest sector, Speciality Bread, grows the fastest in value and volume terms, particularly driven through Ciabatta.

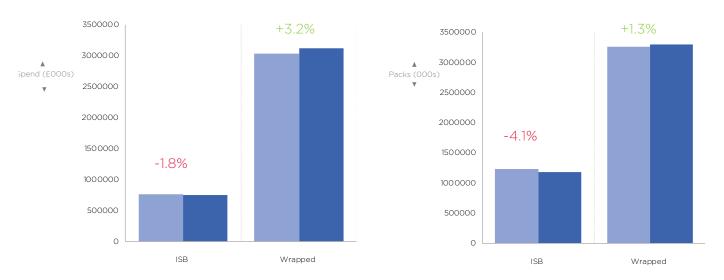


Source: Kantar Worldpanel, Total Bread and Morning Goods, 52 w/e 30^{th} December 2018

Industry Statistics

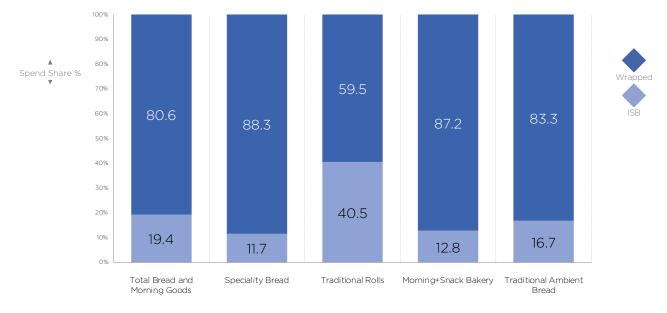


Wrapped bakery makes up 80% of the market and continues to grow through value and volume. Consequently, wrapped steals spend and share from ISB, which has been in long term decline. While Traditional Ambient Bread declines at Total Market, it is the only sector to grow in ISB.



Source: Kantar Worldpanel, Total Bread and Morning Goods, 52 w/e 30th December 2018

Traditional Rolls see the largest proportion of spend coming through ISB with 40.5% share, although this is down from 42.7% last year, due to a -3.1% decline. Speciality Bread and Morning Snack see the smallest % of sales through ISB, and both decline at a faster than the market.



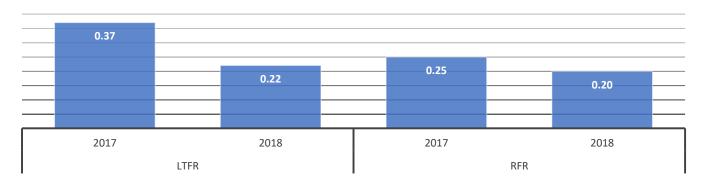
Source: Kantar Worldpanel, Total Bread and Morning Goods, 52 w/e 30th December 2018



Industry Statistics

Federation of Bakers Health and Safety Committee Accident Report 2018

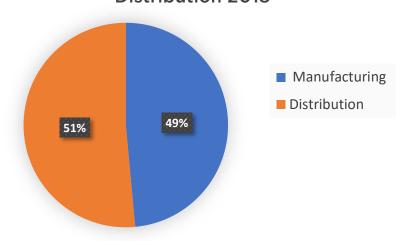
Lost Time and Recordable Accident Frequency Rates



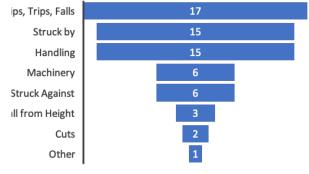
This year, the number of reportable accidents in distribution has risen, evening out the split between Manufacturing vs Distribution.

Slips, trips and falls holds its position as the most common recordable and lost time injury amongst the FOB members, followed by 'struck by'.

Reportable Accidents Manufacturing vs Distribution 2018



RIDDORs By Injury Type 2018



Lost Time Accidents By Injury Type 2018



Federation Matters

FEDERATION STAFF

Gordon Polson Chief Executive gordon.polson@fob.uk.com
Amy Yeates Executive Assistant amy.yeates@fob.uk.com

FEDERATION OFFICIALS

Mike Roberts Chairman
Brian Irwin Vice Chairman

Steve Cook Treasurer

FEDERATION COUNCIL

Robin Lee/Jon Jenkins
Steve Cook
Jason Geary
Brian Irwin
Simon Ball/Richard Stables
Mike Roberts
John Healey

Allied Bakeries
Fine Lady Bakeries
Irwin's Bakeries
Jacksons Bakery
Roberts Bakery
Warburtons

MEMBERSHIP

The current number of member companies is: 9
The current number of bakeries in membership of the Federation is: 34
The current number of Associate Members of the Federation is: 24

England and Wales
Eastern 5
North Eastern 5
North Western 10
South Eastern 6
Western 4
Sub Total: 30

Scotland 2
Northern Ireland 2
Total: 34

Associate Members 24

Total 58

Federation Committees

HEALTH & SAFETY COMMITTEE

Pamela Brown Ian Baldwin David Smith

Jason Allen/Steve Halpin

Gordon Polson Christine Anderson Amjid Hussain Tony Kelly

Warren Pennington Paul Routledge Martin Rayer Melissa Thompson

Alasdair Smith

Janis Murphy/Heather Smith (Chair) Warburtons

Allied Bakeries Bakers' Basco

Craft Bakers Association

Delifrance

Federation of Bakers Fine Lady Bakeries Geary's Bakeries

Greggs HSE

Jacksons Bakery Roberts Bakery Safer Food Scores Scottish Bakers Warburtons

PR COMMITTEE

Nicky Gillett Stephanie Brillouet Gordon Polson/Amy Yeates David Howlett Victoria Kennedy Peter Styles Allied Bakeries
Delifrance
Federation of Bakers
Fine Lady Bakeries
Jacksons Bakery
Roberts Bakery
Warburtons

TECHNICAL PANEL

Tearmh Taylor

Karol Roberts

Jill Charlton

Nicky Gillett (Chair)
Gary Tucker/Erika Daniel
Richard Vaughan/Laetitia Gallardo
Gordon Polson /Amy Yeates
Anita Ryder
Laura Brown
Melissa Donovan/Elaine Caizerques
/Kate Woods
Martin Mullally

Allied Bakeries Campden BRI Delifrance Federation of Bakers Fine Lady Bakeries Geary's Bakeries

Jacksons Bakery Kerry Ingredients Roberts Bakery Warburtons

Federation Representatives

Association Internationale de la Boulangerie Industrielle (AIBI)

Presidium

Joseph Street Fine Lady Bakeries
Gordon Polson Federation of Bakers

British Society of Baking (BSB)

Executive Committee

Gordon Polson Federation of Bakers

Confederation of British Industry (CBI)

Health & Safety Panel

Pamela Brown Allied Bakeries
Gordon Polson Federation of Bakers

Trade Association Council

Gordon Polson Federation of Bakers

Bakery Trailblazer Steering Group

Gordon Polson Federation of Bakers Rhonda Culliney Jacksons Bakery

Kirsten Knight/

Rachel Bacon Warburtons

Food and Drink Federation (FDF)

FDF Associations Advisory Group

Mike Roberts Roberts Bakery
Gordon Polson Federation of Bakers

FDF Employment & Skills Committee

Gordon Polson Federation of Bakers

FDF Environmental Regulation Working Group

Michael McDermott Warburtons

FDF Food Hygiene Committee

Roy Betts Campden BRI Margaret Pollard Warburtons

FDF Food Ingredients Committee

Madeleine Jones Allied Technical Centre
Claire Robinson Allied Technical Centre
M Gillingham Kerry Ingredients

FDF Food Law & Labelling Committee

Madeleine Jones Allied Technical Centre

Jill Charlton Warburtons

Gordon Polson Federation of Bakers

FDF Food Safety & Scientific Steering Group

Neil Bird Allied Technical Centre Madeleine Jones Allied Technical Centre

Margaret Pollard Warburtons

Gordon Polson Federation of Bakers

FDF Diet & Health Committee

Nicky Gillett Allied Bakeries
Jill Charlton Warburtons
Tearmh Taylor Warburtons

Gordon Polson Federation of Bakers

FDF Emerging Issues & Incident Management

Neil Bird Allied Technical Centre

FDF Novel Foods Working Group

Neil Bird Allied Technical Centre

FDF Nutrition Committee (NUT)

Nicky Gillett Allied Bakeries
Jill Charlton Warburtons

Gordon Polson Federation of Bakers

FDF Residues and Contaminants

Committee (RAC)

Neil Bird Allied Technical Centre

Lucy Smith Warburtons
Nick Byrd Campden BRI

Members' Products

Product Category Codes

We have introduced a new set of codes to identify which products are manufactured by each bakery company. A guide to these codes is as follows:

Category	Product	Code
Bread	Sliced & Wrapped Specialist & Artisan	1a 1b
Rolls and Baps		2a
Sandwich Alternatives	Wraps Pittas Sandwich Thins	3a 3b 3c
Morning Goods	Croissants Crumpets Muffins Pancakes Scones Potato Cakes/Farls Bagels Hot cross buns Teacakes Waffles	4a 4b 4c 4d 4e 4f 4g 4h 4i 4j
Free From	Bread Other	5a 5b

List of Members and their Products:

Allied Bakeries Limited	1a, 2a, 3c, 4b, 4c, 4d, 4f, 4h, 4i, 4j, 5a
Delifrance	1a, 2a, 4a
Fine Lady Bakeries Limited	1a, 2a, 4h, 4i
Geary's Bakeries Limited	1a, 2a, 1b
Irwin's Bakery	1a, 1b, 2a, 4c, 4d, 4f, 4h, 4i
Jackson's Bakeries Limited	1a, 2a, 3a, 3c
Kerry Ingredients & Flavours	1a, 1b, 5a
Roberts Bakery	1a, 1b, 2a, 3c, 4h, 4i
Warburtons Limited	1a, 1b, 2a, 3a, 3c, 4b, 4c, 4d, 4f, 4g, 4i, 5a, 5b

Please note * denotes company head office

EASTERN AREA

Kerry Ingredients & Flavours EMEA Region Carr Lane Gainsborough DN21 1LG	D. Parkinson	(01427) 613927	IND *
Warburtons Limited Meadowbank Way Mushroom Farm Eastwood Nottingham NG16 3SA	C. Palmer	(01773) 533303	IND
Delifrance (UK) Ltd 17 Chartwell Drive Industrial Estate Wigston Leicestershire LE18 2FL	A. Cole	(0116) 257 1871	IND *
Geary's Bakeries Ltd Unit 25 Hayhill Industrial Estate Barrow upon Soar Loughborough Leicestershire LE12 8LD	J. Geary	(01509) 817733	IND
Geary's Bakery Unit, 30B, Optimus Way Glenfield Leicester LE3 8JR	J. Geary	(01509) 817733	IND *
NORTH EASTERN AREA Jacksons Bakery Limited 40 Derringham Street Hull HU3 1EW	R. Stables	(01482) 224131	IND *
Jacksons Bakery Limited Genner Road Corby Northamptonshire NN17 5FD	S. Ball	(01482) 224131	IND

Warburtons Limited Wakefield Bakery Expressway Tuscany Park			
Wakefield, W. Yorks. WF6 2TZ	C. Howard	(01924) 244100	IND
Warburtons Limited 26/28 Shelley Road Newburn Industrial Estate Newcastle-upon-Tyne NE15 9RT	D. Bond	(0191) 229 0166	IND
Warburtons Limited West of Yarm Road Stockton-on-Tees			
TS18 3RP	D. Bond	(0191) 229 0166	IND
NORTH WESTERN AREA			
AB Liverpool Dunningsbridge Road Netherton Liverpool			
L30 6TG	T. Bright	(0151) 523 7100	AB
AB Pennine Ashton Road Bredbury Nr. Stockport Cheshire			
SK6 2RE	C. Hampson	(0161) 406 3160	AB
AB Stoke Liverpool Road Cross Heath, Stoke Newcastle under Lyme, Staffs. ST5 9HT	T. Bright	(01782) 717373	AB
Fine Lady Bakeries Limited	Drigite	(01,02) / 1,070	, (3
Grimshaw Lane Newton Heath			
Manchester M40 2BA	S. Cook	(01295) 227600	IND
Roberts Bakery School Road Rudheath Northwich Cheshire			
CW9 7RQ	M. Roberts	(01606) 41122	IND *

Roberts Ilkeston 5-6 Harcourt Close Manners Avenue Manners Ind. Est.			
Ilkeston DE7 8EF	C. Bulloch	(0115) 932 4822	IND
Warburtons Limited Back o'th' Bank House Hereford Street Bolton BL1 8HJ	J. Healey	(01204) 531004	IND *
Warburtons Limited Hereford Street (Bakery) Bolton BL1 8JB	V. Jones	(01204) 523551	IND
Warburtons Limited 6 Britannia Way Britannia Business Park The Valley Bolton			
BL2 2HH	V. Jones	(01204) 366400	IND
Warburtons Limited Billington Road off Rossendale Road Burnley BB11 5BX	C. Moss	(01282) 456311	IND
SOUTH EASTERN AREA			
Allied Bakeries Limited 1 Vanwall Place Vanwall Business Park Maidenhead Berks. SL6 4UF	J. Jenkins	(01628) 764300	AB *
AB London			
Argall Avenue Leyton London E10 7AB	R. Hajyzamanali	(020) 8556 1031	АВ
AB Eastern Cartwright Road Stevenage Herts.			
SG1 4QA	P. Hughes	(01438) 359611	AB

Delifrance (UK) Ltd Unit 97, Dean Way Great Western Industrial Estate			
Southall UB2 4SB	A. Cole	(0208) 571 8030	IND
Fine Lady Bakeries Limited Southam Road Banbury Oxon OX16 2RE	S. Cook	(01295) 227600	IND *
Warburtons Limited Delta Park Millmarsh Lane Enfield Middx. EN3 7XG	M. Dawson	(020) 8344 4400	IND
		,	
WESTERN AREA			
AB Wales & West Maes-y-Coed Road Birch Grove Cardiff			
CF14 4UZ	M. Auden	(02920) 623391	AB
AB Midlands Birmingham Road West Bromwich B71 4JH	G. White	(0121) 553 2988	АВ
Warburtons Limited 11 Moorcroft Drive Moorcroft Park Wednesbury West Midlands WS10 7DE	J. Atkins	(0121) 505 5200	IND
Warburtons Limited	0.7	(0.2.) 000 0200	
Govier Way Western Approach Business Park Severn Beach Bristol BS35 4GG	D. Williams	(01454) 636000	IND
NORTHERN IRELAND AREA			
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Irwin's Bakery

The Food Park

Carne

Portadown

County Armagh

BT63 5WE

B. H. Irwin

(028) 3833 2421

IND *

SCOTTISH AREA

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180 Glentanar Road

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G22 7UP

M. Fallon

(0141) 347 4160

AB

Warburtons Limited

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ASSOCIATE MEMBERS

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Fetcham Grove

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WN8 8EB J. Hughes (01695) 50500

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WC1A 2SL R. Mew (08000) 327323

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Manor Drive Paston Parkway Peterborough

PE4 7AP S. Philpott (01733) 283000

Bühler Limited

20 Atlantis Avenue

London

E16 2BF D. Frost (020) 7055 6650

British Bakels Ltd.

Granville Way

Bicester

Oxon

OX26 4JT H. Calthorpe (01869) 247098

Campden BRI

Chipping Campden

Glos.

GL55 6LD S. Walker (01386) 842000

CSM (United Kingdom) Ltd.

Stadium Road

Bromborough

Wirral

CH62 3NU J. Ripley (0151) 343 1600

Energy Management LLP

9-11 Chandlery Building

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Wiltshire

BA15 1UD S. Retford (01225) 867722

FlexLink Systems Ltd.

2 Tanners Drive

Blakelands

Milton Keynes

MK14 5BN C. Trevor (01908) 327200

GB Ingredients

Dock Road Felixstowe Suffolk

IP11 3QW V. DeMelo (01394) 606400

The Ice Co

18 - 20 Langthwaite Ind. Est South Kirby

Yorkshire

WF9 3AP N. Brennand (07733) 363720

Kaak Group United Kingdom Limited

23 Alston Drive Bradwell Abbey Milton Keynes

MK13 9HA D. Marsh (01908) 312333

Kwik Lok Corporation

European Sales Division P O Box 17111 2502 CC Den Haag

The Netherlands W. Reijndorp (00 31) 653262715

Lesaffre Group

Lesaffre UK and Ireland Limited Unit E1-5 Blackpole East Trading Estate

Worcester

WR3 8SG M. Perchereau (01905) 755811

NFU Mutual Corporate Insurance

Ryon Hill House Ryon Hill Business Park Stratford-upon-Avon Warwickshire

CV37 OUY R. Richards (01789) 412 569

Puratos Limited

Buckingham Industrial Park

Buckingham

MK18 1XT J. Darvill (01280) 822860

Spooner Industries Ltd

Railway Road Ilkley

West Yorks.

LS29 8JB M. Brook (01943) 609505

TasteTech Ltd

Wilverley Industrial Estate 813-815 Bath Road Brislington Bristol

BS4 5NL L. Sinton (0117) 971 2719

United Bakery Equipment Co.

19216 S. Laurel Park Road Rancho Dominguez California

USA T. Sheffield (00 1) 310 635 8121

Zeelandia Limited

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CM12 ODX D. Amos (01277) 651966

Zeppelin Systems UK Ltd

Little Oak Drive Sherwood Business Park Annesley

Nottinghamshire

NG15 OEB N. Brown (01623) 753291

Past Chairmen

1942/46	S. Brookes	1973/74	G. Springall
1946/48	J. R. MacLeod	1974/75	T. W. H. Curtis
1948/49	R. N. Cannon OBE	1975/76	M. Rogers
1949/50	S. G. Taylor	1976/79	T. W. H. Curtis OBE
1950/51	J. N. Frears CBE	1979/80	G. F. Kilburn AFC
1951/52	G. Halford/C. R. Morgan	1980/82	R. F. Lister
1953/54	C. O. Harrison	1982/83	R. F. Lister/S. Jones
1954/55	D. Watt	1983/84	S. Jones
1955/56	J. Bosomworth	1984/87	K. J. Wroe
1956/57	A. G. Birkett	1987/89	R. G. Murray
1957/58	F. A. Bates MBE	1989/91	M. Handley
1958/59	T. W. H. Curtis	1991/94	D. P. Roberts
1959/60	A. T. Carder	1994/96	P. N. Wilkinson
-		1996/98	D. N. C. Garman
1960/62	H. Colbourne	1998/00	P. W. Farnsworth
1962/63	J. H. Stevens	2000/02	P. Baker
1963/64	C. S. A. Tootal	2002/04	W. R. Warburton, MBE
1964/65	C. G. Sharrock	2004/07	H. M. Warnick
1965/66	D. G. Marsh	2007/08	B. Robinson
1966/67	A. C. Parsonson	2008/10	J. S. Street
1967/68	W. E. Gunstone	2010/12	M. Fairweather
1968/70	A. J. Willson	2012/13	P. Molyneux/A. Mayfield
1970/71	G. Springall	2014/17	A. Mayfield
1971/72	T. W. H. Curtis	2017/19	M. Roberts
1972/73	G. E. Vere		



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